# **FHL** Partnership Profile

#### CASE STUDY December 2022

Joshua Nelson Managing Director, Head Of THL's Healthcare Vertical jnelson@thl.com

Vicente Piedrahita Managing Director, SR vpiedrahita@thl.com Megan Preiner Managing Director mpreiner@thl.com

### 😚 Smile Doctors

### **Smile Doctors**

Investment Status: Current CEO: J. Hedrick

Location: Georgetown, TX

Vertical: Healthcare (HC)

Investment Date: 2021

ISO: Consumer Healthcare Scaling a leading orthodontic network through M&A

### **The Description**

We are partnering with Smile Doctors to help the company expand its reach through strategic mergers and acquisitions.

Smile Doctors is the largest orthodontic support organization, providing business management and support services to orthodontic practices across the United States. The company partners with leading orthodontists to deliver best-in-class patient care and clinical excellence.

# **The Opportunity**

Smile Doctors is the largest orthodontic support organization in the United States, offering business management and operational services that include marketing, back-office staffing and group purchasing and procurement. The company helps free up orthodontists so they can focus on what they do best—providing excellent patient care. Supporting over 300 practices across more than 20 states and around 1.5 million patient visits per year, Smile Doctors was well-positioned to grow.

# The Challenge

At the start of our partnership, Smile Doctors had a national footprint and a solid reputation among orthodontists, but the company wanted to expand into new regions and attract new doctors.

# The Results

Leveraging our operational expertise, we are working with Smile Doctors to help accelerate its growth through broader M&A and integration efforts. We are helping to create a flywheel effect, where increased scale creates greater efficiency, savings and customer support, bolstering the company's reputation and helping attract more orthodontic practices to its network.

#### **Customer growth**

In the first year of our partnership, 25 new practices and 42 new orthodontists joined Smile Doctors.

#### **Expanded reach**

The company entered 45 new cities and three states where it previously did not operate.

#### **New locations**

Smile Doctors acquired 53 new business locations.

If you'd like to learn more about THL's activity in Consumer Healthcare or other Healthcare ISOs like Pharma Services, Homebased Care, Healthcare IT, MedTech Services, or Bioprocessing, contact THL's healthcare team today.